

# Customer Equilibrium Strategies in a Feed Forward Queueing Network with Join Topology

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## 1 The Framework of Queueing with Strategic Customers

- Formulation of a Game
- Equilibrium vs Social Welfare Optimization

## 2 Strategic Customers in a Queueing Network

- Model Description
- Equilibrium Strategy
- Socially Optimal Strategy

## 3 Extensions

## Selling a Product under Monopoly - Demand Function

- $p$  Price per unit
- $D(p)$  Demand (sales) under price  $p$ .
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Given a price  $p$  consumer  $i$  will buy a unit with probability  $P(\Theta_i > p) = 1 - F(p)$ .  
Thus,

$$D(p) = N(1 - F(p))$$

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- Perception of better quality
- Externality: “If price goes up I will be one of the few who will buy the product” (prestige effect).

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## Call Center - Customer Support

- 2 phone numbers for support
- First number free, second with charge per minute
- Same type of support
- Why call the paid number?

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Economic/Game theoretic problems with a queueing underlying model.

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A strategy  $p_e$  is a Symmetric Nash Equilibrium (SNE) if Assuming all customers follow  $p_e$ , no individual customer can improve his net profit by changing his own  $p$  value.



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- $p_e$  is a SNE strategy if it is a best response to itself :  $p^*(p_e) = p_e$ .

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- It is always true that  $\lambda_e \leq \mu - \frac{C}{R}$ , i.e., the system self adjusts to an unused capacity of at least  $\frac{C}{R}$ .

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$0 < \mu - \frac{C}{R} < \Lambda$	$\frac{\mu - C/R}{\Lambda}$	$\mu - C/R$
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## Remarks

- If service capacity is low ( $\mu < \frac{C}{R}$ ), then nobody joins.
- If market size is low ( $\Lambda \leq \mu - \frac{C}{R}$ ), everybody joins (market capture).
- In intermediate cases only a fraction  $p_e$  joins.
- It is always true that  $\lambda_e \leq \mu - \frac{C}{R}$ , i.e., the system self adjusts to an unused capacity of at least  $\frac{C}{R}$ .
- This happens because customers are individual decision makers and are not forced to join if high congestion is anticipated.

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- Strategy  $p^0$  is *socially optimal* if

$$S(p^0) = \max_{0 \leq p \leq 1} S(p)$$

$$S(p) = \Lambda p (R - CW(p))$$

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In summary

	$p^0$	$\lambda^0 = \Lambda p^0$
$\mu - \sqrt{\frac{C\mu}{R}} < \Lambda$	$\frac{\mu - \sqrt{\frac{C\mu}{R}}}{\Lambda}$	$\mu - \sqrt{\frac{C\mu}{R}}$
$\Lambda \leq \mu - \sqrt{\frac{C\mu}{R}}$	1	$\Lambda$

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- 5 Negative externalities:  $-CW'(p^0) < 0$ .

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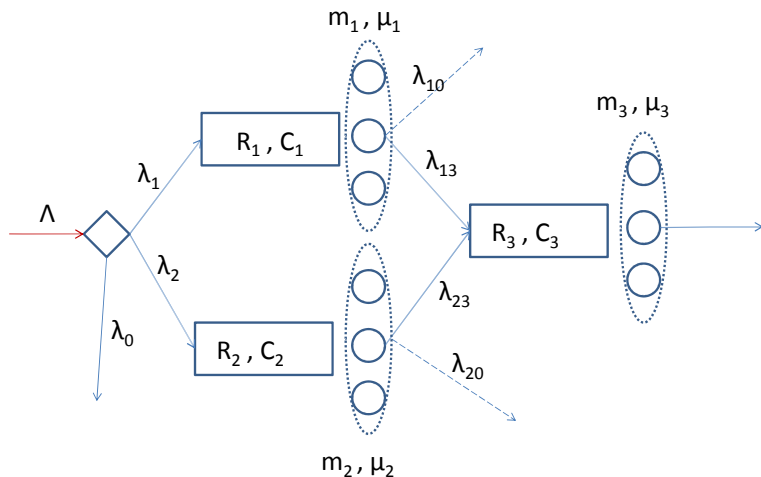
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- 6 Many more.

## Problem Setting

- A two-stage open-Jackson network
- Two stations in the first stage, lead to a single station in the second stage
- Customers act individually
  - They arrive at the first stage
  - Decide which, if any, first-stage queue to join
  - Second-stage service may be mandatory or optional
  - Maximize expected net benefit = Service reward - Delay cost
- Unobservable System
- Questions
  - Equilibrium join/routing strategy.
  - Socially optimal strategy.

# Model Description



# Reneging vs No Reneging

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- Case 1: No Reneging
  - Second stage service is mandatory.
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- Case 2: Reneging
  - Second stage service optional.
  - Some customers may choose not to receive it.
- How does the nature of the second stage (mandatory vs optional) affect the formation of equilibrium strategies?

# No Reneging (Model N)

- Space of mixed strategies:  $X_N = \{\mathbf{x}_N : x_1, x_2 \geq 0, x_1 + x_2 \leq 1\}$ ,  
 $x_i$  = Probability of joining queue  $i$ .
- $W_i(\Lambda x_i)$  = expected total delay in steady state in queue  $i$ , for input rate  $\Lambda x_i$ ,  
 $i = 1, 2, 3$ .
- $u_i(x_i) = R_i - C_i W_i(\Lambda x_i)$  = expected net benefit of a customer who joins queue  $i$  if all other customers join queue  $i$  with probability  $x_i$ .
- Optimal Response problem to strategy  $\mathbf{x}_N = (x_1, x_2)$ :

$$F_N(\mathbf{x}_N) = \max\{B_{N1}(x_1, x_2)y_1 + B_{N2}(x_1, x_2)y_2, \quad y_1, y_2 \geq 0, y_1 + y_2 \leq 1\},$$

where  $B_{N1}(x_1, x_2) = u_1(x_1) + u_3(x_1 + x_2)$ ,  $B_{N2}(x_1, x_2) = u_2(x_2) + u_3(x_1 + x_2)$ .

# Optimal Response Function

Given that all customers follow strategy  $\mathbf{x}_N = (x_1, x_2)$ , the tagged customer's optimal response strategy  $\mathbf{y}_N^*(\mathbf{x}_N)$  is

$$\mathbf{y}_N^*(\mathbf{x}_N) = \begin{cases} (0, 0), & \text{if } B_{N1}(x_1, x_2) < 0, B_{N2}(x_1, x_2) < 0, \\ (y_1, 0), & \text{if } B_{N1}(x_1, x_2) = 0, B_{N2}(x_1, x_2) < 0, \\ (0, y_2), & \text{if } B_{N1}(x_1, x_2) < 0, B_{N2}(x_1, x_2) = 0, \\ (y_1, y_2), & \text{if } B_{N1}(x_1, x_2) = B_{N2}(x_1, x_2) = 0, \\ (1, 0), & \text{if } B_{N1}(x_1, x_2) > B_{N2}(x_1, x_2), B_{N1}(x_1, x_2) > 0, \\ (0, 1), & \text{if } B_{N1}(x_1, x_2) < B_{N2}(x_1, x_2), B_{N2}(x_1, x_2) > 0, \\ (y_1, 1 - y_1), & \text{if } B_{N1}(x_1, x_2) = B_{N2}(x_1, x_2) > 0 \end{cases}$$

# Properties of Equilibrium Strategy

## Lemma

Let  $\mathbf{x}_N^e = (x_1^e, x_2^e)$  be any equilibrium strategy for model  $N$ . Then the following hold:

- (1) If  $B_{N1}(0, 0) \leq 0$ , then  $x_1^e = 0$ .
- (2) If  $B_{N2}(0, 0) \leq 0$ , then  $x_2^e = 0$ .
- (3) If  $B_{N1}(1, 0) \geq 0$  or  $B_{N2}(0, 1) \geq 0$ , then  $x_1^e + x_2^e = 1$ .

Based on this lemma and extending the analysis of the single stage unobservable queue we obtain

## Theorem

There exists a unique symmetric equilibrium strategy  $\mathbf{x}_N^e$  in model  $N$ .

The specific form of  $\mathbf{x}_N^e$  is obtained by considering several cases.

# Reneging (Model R)

- Space of mixed strategies:

$$X_R = \{ \mathbf{x}_R : x_1, x_2, x_{13}, x_{23} \geq 0, x_1 + x_2 \leq 1, x_{i3} \leq x_i, i = 1, 2 \}$$

- Optimal Response problem to strategy  $\mathbf{x}_R = (x_1, x_2, x_{13}, x_{23})$ :

$$F_R(\mathbf{x}_R) = \max \{ u_1(x_1)y_1 + u_2(x_2)y_2 + u_3(x_{13} + x_{23})(y_{13} + y_{23}) : \\ y_1, y_2, y_{13}, y_{23} \geq 0, y_1 + y_2 \leq 1, y_{13} \leq y_1, y_{23} \leq y_2 \},$$

- The problem seems more complicated than the N case, because:
  - 1 There are 4 variables in a mixed strategy.
  - 2 There are multiple equilibria in joining the second queue. This is a problem because in principle a customer does not know which of them will actually occur, when deciding what to do at the first stage.
  - 3 Fortunately, it can be shown that all the expected benefit from joining the second queue is always the same, regardless of which equilibrium strategy is followed.
  - 4 We also have the following property: Under any equilibrium strategy

$$u_3(x_{13} + x_{23}) = u_3(x_1 + x_2)^+.$$

# Reduction to the No Reneging Model

The previous properties allow for the problem to be reduced to one without reneging, and appropriately transformed benefit function.

## Lemma

*If  $x_1, x_2$  are part of an equilibrium strategy in problem  $R$ , then they must be the optimal solution to the following optimal response problem*

$$F_R(x_1, x_2) = \max\{B_{R1}(x_1, x_2)y_1 + B_{R2}(x_1, x_2)y_2, \quad y_1, y_2 \geq 0, y_1 + y_2 \leq 1\},$$

*where  $B_{R1}(x_1, x_2) = u_1(x_1) + u_3(x_1 + x_2)^+$ ,  $B_{R2}(x_1, x_2) = u_2(x_2) + u_3(x_1, x_2)^+$ .*

We thus obtain a similar existence and uniqueness result.

## Theorem

*In model  $R$  there generally exist infinite symmetric equilibrium strategies  $\mathbf{x}_R^e = (x_1, x_2, x_{13}, x_{23})$ , such that the proportion of customers joining the queues  $x_1, x_2, x_3$  are uniquely defined and  $x_{13}, x_{23}$  are any pair of probabilities satisfying  $x_{13} + x_{23} = x_3$ .*

# Numerical Results

Service Rates  $\mu_1 = 3, \mu_2 = 4, \mu_3 = 3$

Service Rewards  $R_1 = 30, R_2 = 20, R_3 = 25$

Delay cost rates  $C_1 = 6, C_2 = 5, C_3 = 8$ .

$\Lambda$	$\mathbf{x}_N^e$			$\mathbf{x}_R^e$			
	$x_1$	$x_2$	$x_1 + x_2$	$x_1$	$x_2$	$x_1 + x_2$	$x_{13} + x_{23}$
2.5	0.987	0.013	1.000	0.987	0.013	1.000	1.000
3.0	0.824	0.115	0.939	0.825	0.175	1.000	0.893
3.5	0.706	0.098	0.805	0.710	0.290	1.000	0.766
4.0	0.618	0.086	0.704	0.625	0.375	1.000	0.670
4.5	0.549	0.077	0.626	0.560	0.440	1.000	0.596
5.0	0.494	0.069	0.563	0.509	0.491	1.000	0.536
5.5	0.449	0.063	0.512	0.471	0.529	1.000	0.487
6.0	0.412	0.057	0.469	0.443	0.557	1.000	0.447
6.5	0.380	0.053	0.433	0.428	0.572	1.000	0.412
7.0	0.353	0.049	0.402	0.400	0.536	0.936	0.383

# Social Optimization Problem

- A central decision maker makes state independent acceptance/rejection and routing decisions  $x_1, x_2, x_{13}, x_{23}$  so as to maximize the total expected benefit of all customers per unit time.
- Negative Externalities:  $x_i^* \leq x_i^e, i = 1, 2, 3.$



- More general network structures - recursive equations for equilibria.
- Pricing.
- Capacity Planning.
- Observable Models (??)

- Equilibrium Models in Queueing Systems
  - Naor (1969), Edelson and Hildebrand(1974)
  - Hassin and Haviv (2003)
- Pricing in Networks
  - Kelly (1998)
  - Courcoubetis and Weber (2003)
  - Altman et al. (2006)
  - Zachariadis and Baria (2007)